



International Resources Group

Stability Operations Overview



“The comprehensive approach... recognizes that there are many non-military actors with more appropriate skill sets than the military possess who are involved in stability missions.”

U.S. Army Stability Operations Field Manual

IRG and MPRI are leaders in managing civilian and military programs for Stability Operations in areas of conflict and post-conflict as well as fragile and failing states. Experienced program managers oversee planning, coordination, and execution of programs across a wide range of stability operations including democracy and governance, economic growth, crisis operations, education, infrastructure, counterinsurgency, health, civil-military transition, and community action.

Representative Projects



• **Post-Conflict Reconstruction Services Support:** IRG has been instrumental in assisting in the management of USAID reconstruction programs in Iraq since 2003. IRG professionals provide technical assistance, policy reform, and institutional capacity building in support of a wide range of programs dealing with governance, economic growth, health, and education to infrastructure reconstruction.

• **Disaster Relief in Iraq:** IRG specialists have provided immediate short-term disaster relief assistance through the distribution of food and non-food aid to disaster-stricken areas in Iraq. They also familiarized the Disaster Assistance Response Team (DART) with the social, political, and economic issues of the area and of team operations in Iraq so they could better tailor the delivery of relief assistance.



• After a long period of unrest and armed conflict, the Democratic Republic of Congo has entered into an economic reconstruction phase. To promote continued stability through reconstruction efforts, IRG conducted an **Energy Sector Analysis of Opportunities for USAID Assistance**. The analysis presents a set of proposed projects that USAID could fund in order to improve the business environment in the electricity sector and improve the capacity to export more energy to the Central African Power Pool (CAPP) member countries.

Capabilities

- ◆ Infrastructure Management and Reconstruction Support Services
- ◆ Immediate-, Short-, and Long-Term Disaster Relief and Humanitarian Aid
- ◆ Ministerial Capacity Development and Advising
- ◆ Civil-Military Transition Assistance

• Working with the Government of Liberia on the **Liberia Energy Assistance Program (LEAP)**, IRG engaged in electricity sector reform. As part of its holistic approach to reform, LEAP conducted Urban Community Development Pilots in low-income areas in Monrovia to determine their suitability for electrification and their energy needs, as well as Rural Energy Pilots in all counties throughout the country. Electricity was provided to schools, businesses and used for street lights to increase public safety and improve Government services.

• **Iraq Community Action Program (CAP):** IRG supports USAID in oversight of CAP which works at the grassroots level to foster citizen

involvement and give communities the opportunity to activate their skills and mobilize resources to solve community determined priorities and local development needs. CAP establishes local committees (to date, approximately 1,500 committees throughout Iraq's 18 Provinces) that facilitate community infrastructure projects, generate local employment, and complement local governance efforts. These grassroots, community-driven efforts also prevent and mitigate potential conflict by empowering individuals across gender, ethnic, and religious lines.

IRG contributed significantly to **Enabling the Rule of Law in Post-Conflict Society in Afghanistan** by:

- *Organizing and synthesizing **Afghanistan's Legal Codes** (including constitutional, religious, secular, and customary laws) in time for the loya jirga to choose national leaders. This project combined legal analysis with the complicated logistics of rapidly collecting, formatting, printing, and delivering copies of the law codes in Dari, Pashtu, and English to judges and prosecutors*
- *Partnering with the US Institute of Peace to convene Afghan and international experts at the **Afghanistan Judicial Conference** to discuss specific challenges in advancing the rule of law in Afghanistan and outline the technical, material, and substantive needs for improving the judicial system.*
- *Working in conjunction with Afghanistan's Judicial Commission to plan and implement three **Afghan Legal Seminars** on Afghan and International Criminal Law and Procedure in Kabul over a 60-day period. These conferences reinforced the Commission's work on prosecutorial independence, Afghanistan's informal justice system, and selection of judges and prosecutors.*
- *As the prime contractor and lead integrator for **CSA Focus Areas Studies for HQ TRADOC, Futures Center**, MPRI personnel worked with 11 of 17 Army Focus Areas Task Forces engaged assessing and implementing critically needed rapid near-term changes that accelerated the Army's transformation of its capabilities. MPRI fielded 200 uniquely qualified contractor personnel who coordinated the uniformed, government, civilian, and contractor workforce across multiple commands and agencies to study and analyze capability challenges, facilitate data mining, share findings, provide gap analysis and determine solutions and implement them into integrated architectures and programs.*

- MPRI has been providing training integration and advice to the **Africa Crisis Operations Training and Assistance (ACOTA) Program** since 1998. It conducts individual task oriented training, battalion and higher-level command and staff training (to include joint and combined Task Force HQs) and specialty training in fields such as medical support, logistics, maintenance, and deployment operations. Training is provided in English, French, and Portuguese.

- MPRI fielded a cross-functional team of experts to support the **Civil-Military Transition Assistance in Nigeria**. This team assisted the Ministry of Defense and the armed forces in developing and implementing an Action Plan that enhanced the professionalism of the armed forces; developed the competence among civil leaders in defense; disengaged the military from civil government functions, and improved the standing of the armed forces among the people of Nigeria.

- The **Embedded Data Collector (EDC) Program – Iraq and Afghanistan** is staffed by MPRI data collectors working collaboratively with Operations Research Analysts (ORSA) embedded in select Brigade Combat Teams and Regimental Combat Teams in Iraq and Afghanistan. The EDC/ORSA team directly supports the Commander's operational initiatives in the counter-IED fight. In addition, MPRI personnel also support a variety of operational issues at the request of the commander and his staff.

- The **MNF-I Counterinsurgency (COIN) Training Center for Excellence** located at Camp Taji, Iraq received both instructor and mentor support as well as subject matter experts through MPRI's Instructional Cell and Proponency Cell. This service was provided to both US and Iraqi units. MPRI COIN courses included: COIN Leaders Course for US, Coalition and Iraqi Commanders and Staffs, the Iraqi Assistance Group's Transition Team Leaders COIN Course, a Junior Leaders COIN Course and Senior Leaders Seminars. (In December 2008, this program was merged with the Warfighter Focus contract and is no longer a separate program.)

- MPRI provides information management services in support of the **Afghanistan Civil Information Management Team**. These services are provided in order to manage a Civil Information Management (CIM) team in support of the Combined Joint Task Forces' (CJTF's) civil military operations (CMO) activities at Bagram Air Field and other Forward Operating Bases. The CIM Team is responsible for the daily management of administering CJTF CIM policy.

IRG/MPRI – Combining civilian and military expertise in pursuit of common objectives in stability operations

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